

# **PKP CARGO Group**



# Corporate presentation March 2017

# **PKP CARGO Group's 2016 results\***



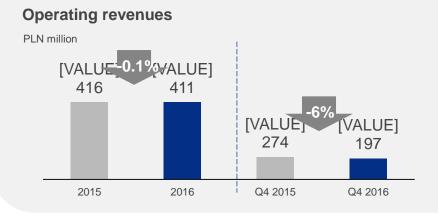
	$\checkmark$	$\checkmark$	$\checkmark$
	MARKET SHARE	EBITDA	CAPEX
12 <b>M</b>	<b>51.6%</b> measured by freight turnover (-4.2 p.p.	PLN 562 million profitability of 12.7%	PLN 533 million
<b>Q4</b>	yoy) <b>52.0%</b> measured by freight turnover (-3.6 p.p. yoy)	PLN 216 million profitability of 18.0%	PLN 101 million
	REVENUES	NET PROFIT	OPEX
12M	PLN 4,411 million	PLN - 41 million	PLN 4,437 million
Q4	PLN 1,197 million	PLN 75 million	PLN 1,133 million

\* Adjusted in accordance with item 5.2.1 of the Management Board's Report on the Activity of the PKP CARGO Group for the financial year 2016 and chapter 5.1.1 of Other Information to the Consolidated Quarterly Report for Q3 2016, calculated as the difference between adjusted figures for 2016 and adjusted figures for the first 3 quarters of 2016.

# **Adjusted financial results\***

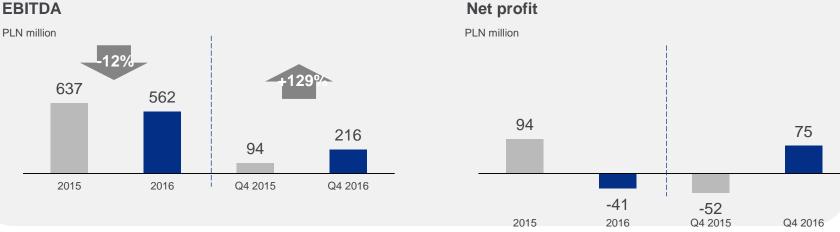


### - costs under control



### **Operating expenses** PLN million 4.437 4,249 -14% 1,312 1,133 Q4 2015 2015 2016 Q4 2016

**EBITDA** 



\* Adjusted in accordance with item 5.2.1 of the Management Board's Report on the Activity of the PKP CARGO Group for the financial year 2016 and chapter 5.1.1 of Other Information to the Consolidated Quarterly Report for Q3 2016, calculated as the difference between adjusted figures for 2016 and adjusted figures for the first 3 quarters of 2016.

# AGENDA

# PKP CARGO at a glance

Market overviev

Key accomplishments of 2016





# **PKP CARGO Group's enormous potential**

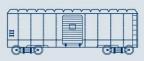


### **Rail freight**

**51,6%** market share in Poland (freight turnover) in 2016

**71,6%** of all hard coal haulage in Poland after 9m of 2016 (freight turnover)

**Top** rail freight operator in Poland



# Shipping

**10** transshipment branches and terminals

8 customs agencies



### Intermodal

**467 thous.** containers transported by PKP Cargo in 2016

### 5/10

of the containers hauled by rail in the first 9 months of 2016 road with us

### 9%

is the share of intermodal transport in our business (measured by PKP Cargo's freight turnover)



### **Rail sidings**

over **60** operated across the country and abroad



### **Terminals**

**17** transshipment terminals across the country

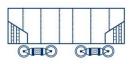
### including

- 2 specialized logistics centers located on the border with Belarus and Ukraine
- 5 container terminals



# **Rolling stock**

- over **2 thous.** locomotives
- over 60 thous. wagons

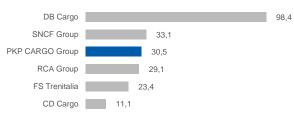




# PKP CARGO – leading player in the EU, Poland and the Czech Republic

### PKP CARGO is the third largest rail freight company in the EU...

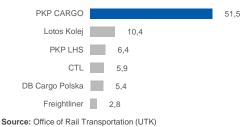
Main EU rail freight operators by freight turnover (2015) Bn tkm



Source: PKP CARGO - data including AWT, Companies' Information;

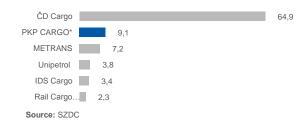
### PKP CARGO is the leading rail freight operator in Poland

Main Polish rail freight operators by market share (9m'16) % tkm

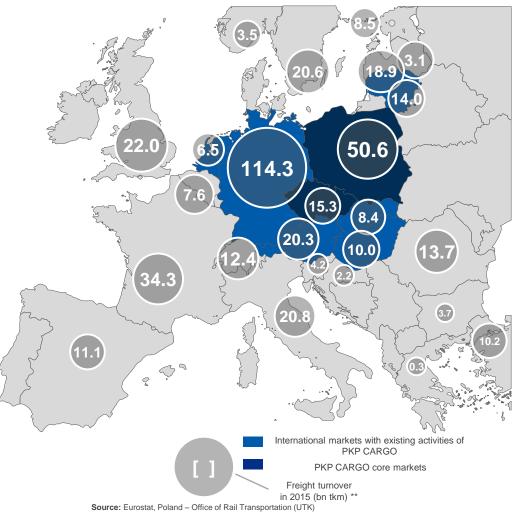


# PKP CARGO is the second largest rail freight operator in the Czech Republic

Main Czech rail freight operators by market share (9m'16) % gtkm



...Operating on the second largest rail freight market, located at the crossroads of European rail networks

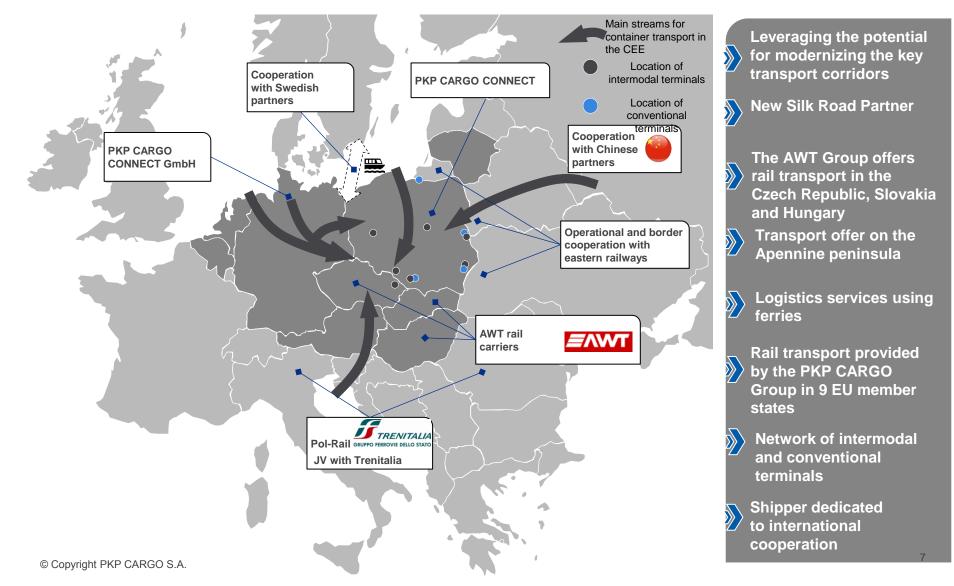


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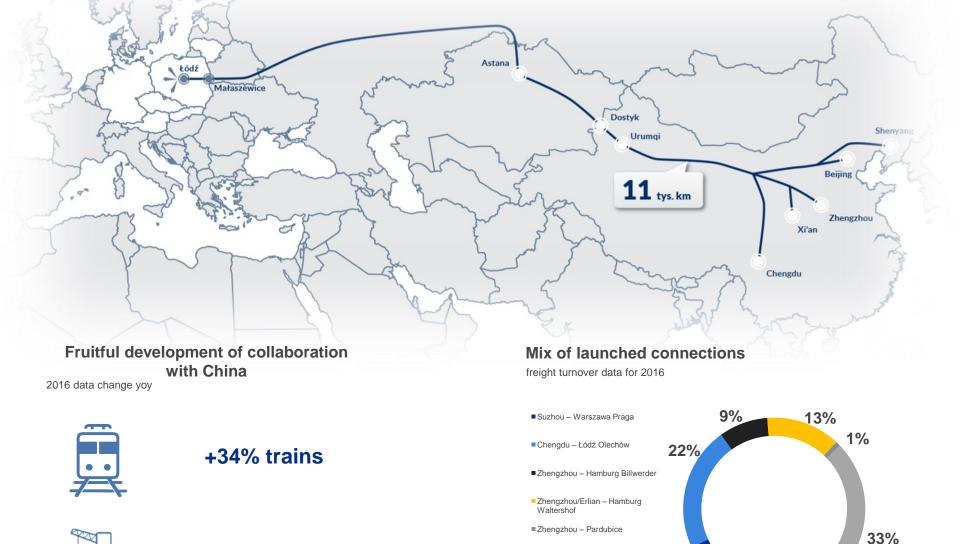
\* PKP CARGO holds 80% stake in the second largest Czech rail freight operator AWT, acquisition date: May 2015 6

\*\* For Belgium data for 2011; for Germany, Greece calculated as the sum of 4 quarters in 2015

# PKP CARGO Group's international potential in international transport services in the transport corridor network



# Steady development of collaboration with China 📀 PKPCARGO



Zhengzhou/Chongqing/Tuanjiecun –

Tuanjiecun – Wanne Eickel (Herne)

19%

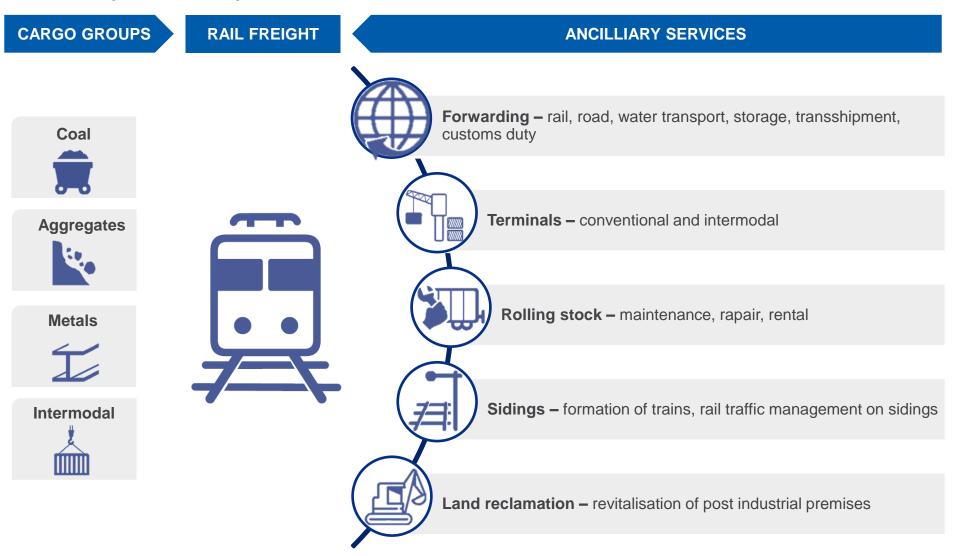
3%

Rheinhausen

### 8

# **PKP CARGO** – multi-purpose logistic operator

- comprehensive product offer



🐼 PKPCARGO

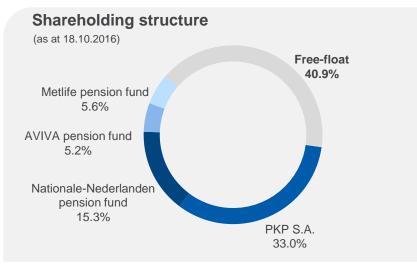
# **PKP CARGO's business model**



	Rolling stoc	k	Terminals	Hun	nan capital
RESOURCES					
	Rail infrastructure		Diesel fuel	Traction energy	
KEY SUPPLIERS	PKP POLSKIE LINIE KOLEJOWE S.A.		Key suppliers of fuels on the Polish market	Key suppliers of the energy on the Polish market	
	Regulated prices		Market prices	Market prices	
	Power plants	Coal mines	Steel mills	Oil industry	Aggregates producers
CLIENTS					

# PKP CARGO's first 3 years on the Warsaw Stock

Exchange Liquid mid-cap stock with broad analytical coverage



Shareholder rights and restrictions on voting rights

### PKP S.A.'s personal rights:

- appointing the majority of the Supervisory Board (§ 19 of AoA)
- proposing candidates to be the CEO (§ 14 sec.4 of AoA), valid as long as PKP S.A. holds at least a 25% stake (27 sec. 1 of AoA)
- Voting restriction:
- no shareholder except for PKP S.A. may exercise more than 10% of the total number of votes at the General Meeting (§ 13 of the AoA)



🔊 PKPCARGO

### PKP CARGO on the stock exchange

- **Date of first listing:** 30.10.2013
- Indexes: WIG30, MSCI Small Cap Index
- Average daily turnover: PLN 6.95 million, ranked 25th in WSE trading in 2014
- Company covered by 15 sell-side analysts
- Average TP in 5 most recent recommendations: PLN 46.2
- **Dividend policy**: 35-50% of consolidated net profit

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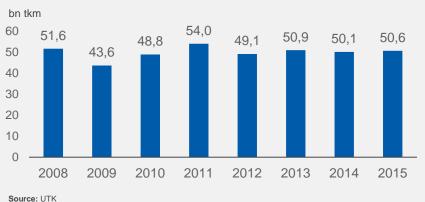
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PKP CARGO at a glance

Market overviev

Key accomplishments of 2016

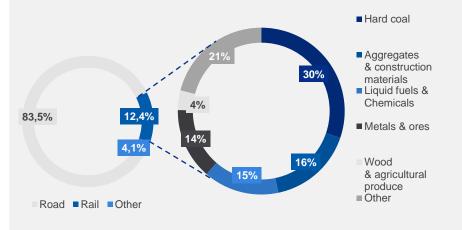
# Poland – Stable market based on bulk commodities



### Rail freight transport market by freight turnover

### Rail freight transport market structure by cargo group

by 2015 freight turnover



# by 2015 freight turnover 90% 76% 60% 52% 50% 50% 56% 30% 29%

Metals

& ores

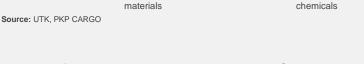
Intermodal

Liquid fuels Total market

and

### PKP CARGO's market share by commodity segments

**PKPCARGO** 



### Types of goods transported by PKP CARGO

Aggregates

& constr.

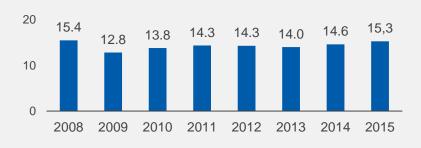


0%

Hard coal

Source: Poland's Central Statistical Office (GUS), UTK

# Czech Rep. – Stable volume growth since 2009



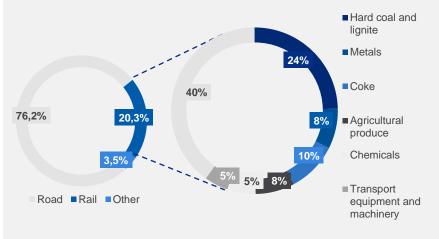
Rail freight transport market by freight turnover

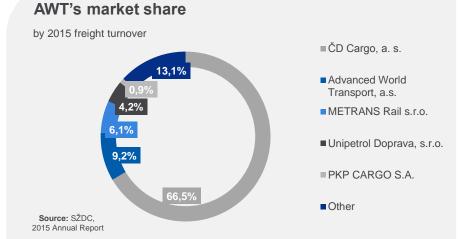
Source: Eurostat

bn tkm

### Rail freight transport market structure by cargo group

by 2015 freight turnover

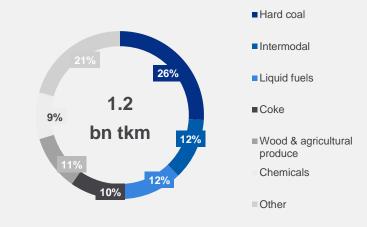




🕐 PKPCARGO

### Types of goods transported by AWT

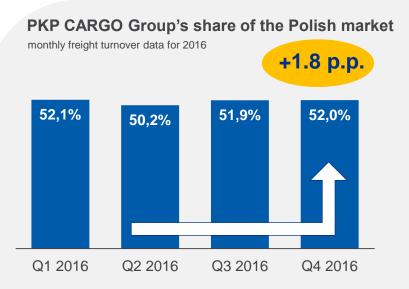
by 9m'2016 freight turnover



Source: AWT

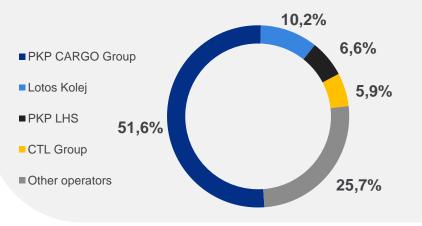
# **PKP CARGO Group's position**

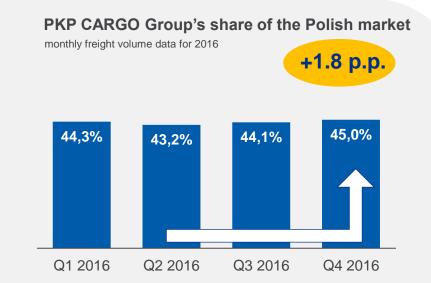




### PKP CARGO Group's share of the Polish market

freight turnover data for 2016





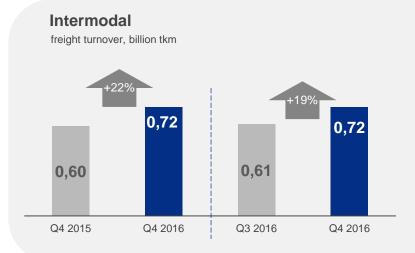
### PKP CARGO Group's freight transport





# Major markets – a strong fourth quarter



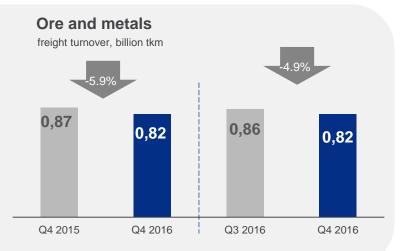


Aggregates and construction materials

freight turnover, billion tkm



Hard coal freight turnover, billion tkm 3,95 3,34 4,2015 Q4 2016 Q4 2016 Q4 2016 Q4 2016 Q4 2016 Q3 2016 Q4 2016 Q4 2016



# Hard coal



### Key events in 2016

- Hard coal production in 2016 shrank by 2.6% yoy
- Restructuring in the mining sector
- Instability of coal prices on global markets over the year. Coal price growth not observed until Q4 2016
- ▶ In H1 2016, coal exports to EU members states fell by 3.2% yoy
- Diminished hard coal imports
- Unfavorable weather conditions light winter in 2015 / 2016



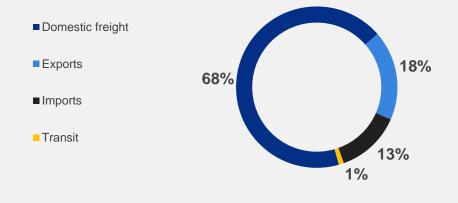
2015



# Main directions of transport

### PKP CARGO Group's freight turnover mix in Poland

by types of transportation (freight turnover) in 2016



# **Aggregates and construction materials**

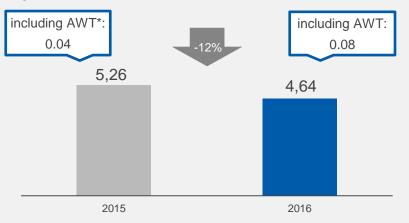


### Key events in 2016

- Delays until 2017 and 2018 of key infrastructural projects under the framework of the EU financial perspective ("Design and build")
- Construction and assembly production fell in 2016 by 14.1% yoy and in companies specializing in building civil and marine engineering facilities by 14.5% yoy
- Construction and assembly production fell in Q4 2016 by 13.2% yoy and in companies specializing in building civil and marine engineering facilities by 9.5% yoy
- Smaller scale of local investments financed by local governments representing a large percentage of the demand for construction aggregates
- Stimulation in road projects (in November 2016 the European Commission signed co-financing agreements for 16 transport investments for more than EUR 1.9 billion, including 10 PKP PLK projects for EUR 1.6 billion)

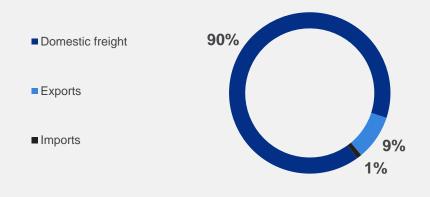
### Aggregates and construction materials

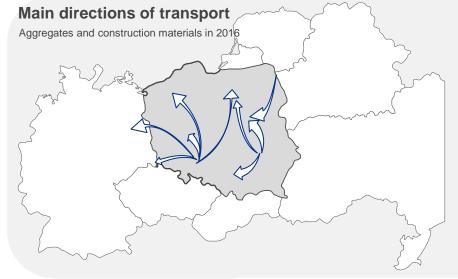
freight turnover, billion tkm



### PKP CARGO Group's freight turnover mix in Poland

by types of transportation (freight turnover) in 2016





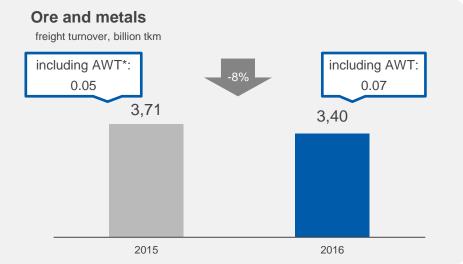
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### Ore and metals



### Key events in 2016

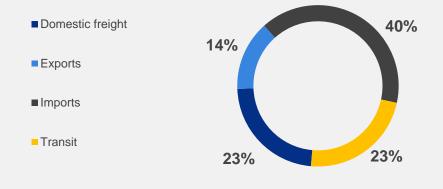
- Steel production fell (in 2016, steel production was 8.9 million tons, that is 2.8% yoy less)
- Import duties on steel products imported by the EU from China and Russia
- Iron ore prices spiked up by 101% yoy in 2016 and 41% in Q4 2016
- In 2016 the metal industry's sold production trended up (0.5% yoy) as it did for the metal goods industry (8.8% yoy)
- Modernization of ArcelorMittal's furnace
- Overhaul of COS in CMC Zawiercie



Main directions of transport Ores and metals in 2016

### PKP CARGO Group's freight turnover mix in Poland

by types of transportation (freight turnover) in 2016



# Intermodal

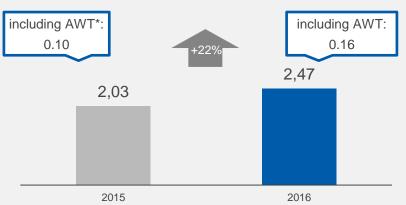


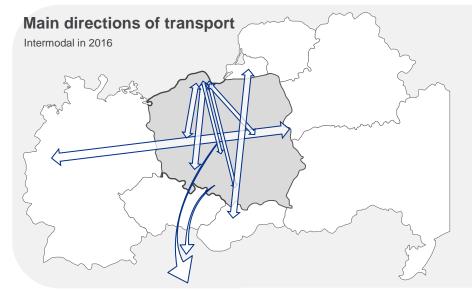
### Key events in 2016

- Rapid development of the New Silk Road. Transport by land to and from China surged up in 2016 by 102% yoy measured by freight volume
- Higher container freight volume transshipped in Polish ports in 2016 by 9.3% yoy
- The volume of containers transported by PKP CARGO to and from Polish ports in 2016 is up 7.7% yoy
- Rising transport outside Poland in 2016 completed freight turnover rose by 110% yoy
- Rising transport outside Poland in 2016 completed freight volume of containers rose by 76% yoy
- More connections from marine ports to terminals in Poznań, Warsaw, Radomsko and Łódź

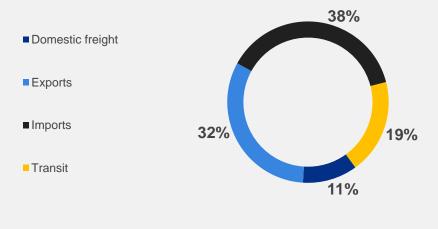
### Intermodal

freight turnover, billion tkm





PKP CARGO Group's freight turnover mix in Poland by types of transportation (freight turnover) in 2016



# AGENDA

# PKP CARGO at a glance

Market overviev

Key accomplishments of 2016

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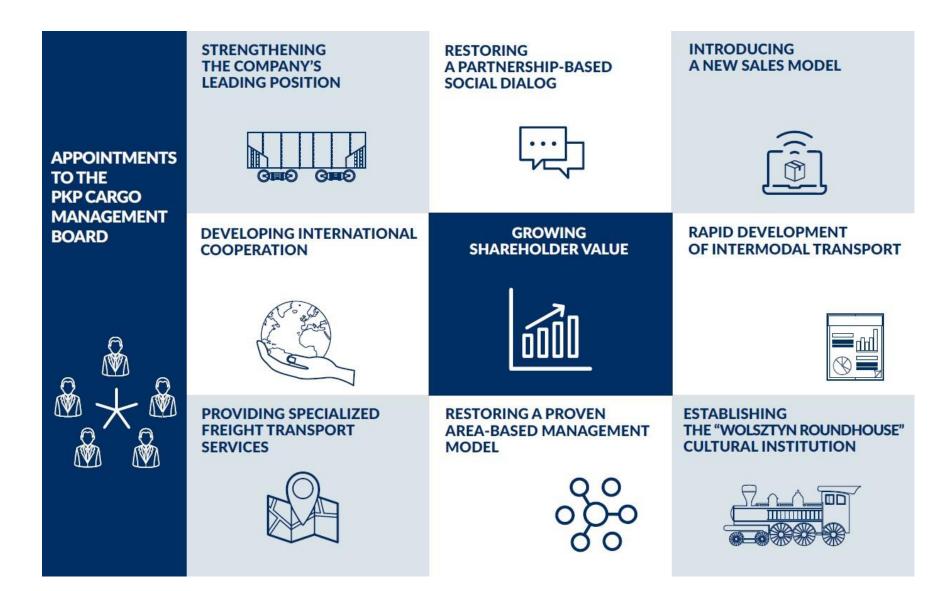
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# Major achievements of 2016

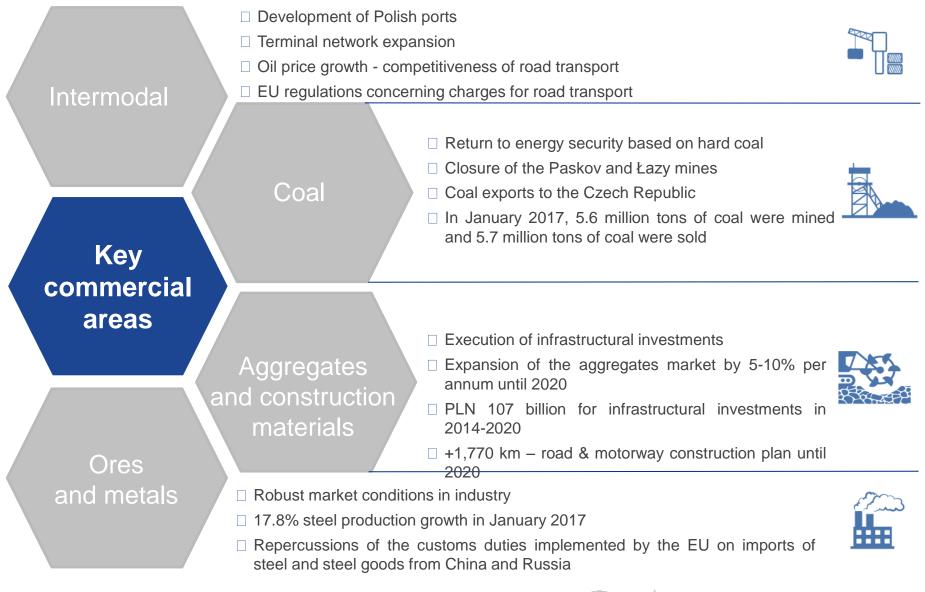




# Outlook: key commercial areas



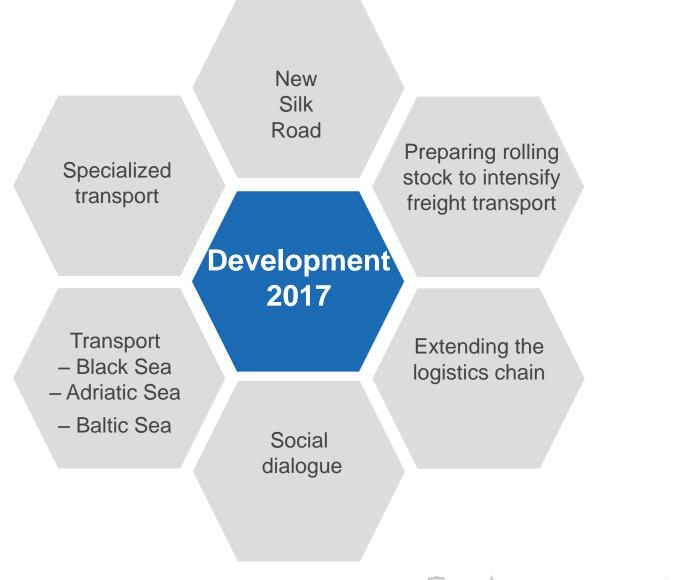




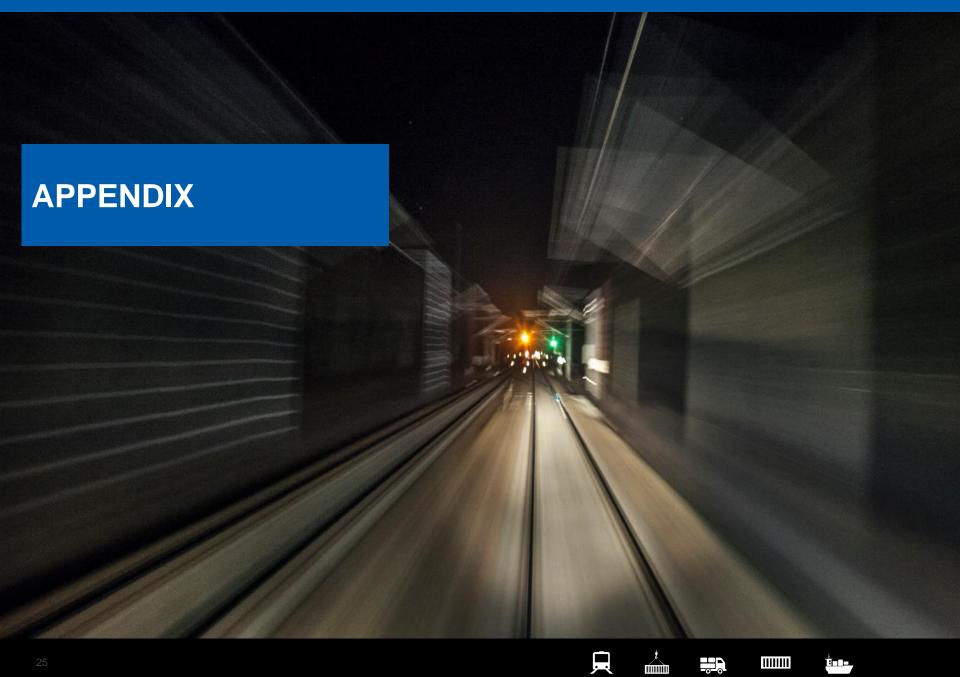


### Outlook: key growth areas 2017





Ens.





# **Consolidated Statement** of Comprehensive Income

Revenue on the sale of services     4,342     4,300     0%       Revenue form sales of goods and materials     30     33     3%       Other operating revenue     39     191     -79%       Total operating revenue     4,411     4,553     3%       Depreciation and amotization and impairment losses     6622     649     -4%       Consumption of materials and energy, including:     675     697     -3%       Fuel consumption of electricity, gas and water     411     416     -1%       External services, including:     1,573     1,501     5%       Consumption of electricity, gas and water     665     675     2%       Employee benefits     1,442     1,485     -3%       Other operating expenses     1,442     1,485     -3%       Other operating expenses     1,442     1,485     -3%       Other operating expenses     1,445     0,445     0,445       Operating expenses     1,445     0,445     0,445       Operating expenses     1,445     0,445     0,445       Operating expenses	PLN million	2016	2015	% change
Other operating revenue39191-79%Total operating revenue44.114,554-3%Total operating revenue44.114,554-3%Detrecisition and amortization and impairment losses622649-4%Consumption of materials and energy, including:675697-3%Puel consumption1622189-14%Consumption of electricity, gas and water411416-1%External services, including:1.5731.5005%Line access services trom infrastructure managers665675-2%Taxes and charges665675-2%Taxes and charges1.4421.485-3%Other operating expenses1184844%Other operating expenses1184844%Other operating expenses1184844%Profit on operating activities-334-22%Financial income-3915164%Financial income-395164%Financial income-334-22%Rest to the sale of shares in entities measured by the equity method-34Aut profit-13430-542%Income tax refering to the other comprehensive income line item-4-216%Non-controllin interes-1-2-100%Non-controllin interes-234-26%Effective portion of pofts and lesse related to a hedging instrument to hedge cash flow-4-3Con	Revenues on the sale of services	4,342	4,330	0%
Total operating revenue44,41144,554-3%Deprediction and amonization and impairment losses622649-4%Consumption of materials and energy, including:675697-3%Fuel consumption of electricity, gas and water1621889-14%Consumption of electricity, gas and water1.5731.5015%Line access services from infrastructure managers6666752%Line access services from infrastructure managers3639-6%Consumption of policity and policity and the po	Revenue from sales of goods and materials			-9%
Depresion and amotization and impairment losses62264944%Consumption of materials and energy, including:675687-3%Consumption of electricity, gas and water11821189114%Consumption of electricity, gas and water4111416-1%Consumption of electricity, gas and water15.7371.5015%Line access services from infrastructure managers6656756%Taxes and charges3639-6%Employee benefits1,4421,445-3%Other acpenses by kind55543%Other acpenses by kind5554-3%Other acpenses by kind5554-3%Other acpenses by kind1184814%Operating expenses4,5434,4481%Financial income39151-14%Financial income39151114Financial expenses-13256-30%Narte in the profit of entities measured by the equity method-2-10%Net profit (loss) attributable:-13430-545%Income tax-13430-545%-26%Net profit (loss) attributable:-13430-545%Effective portion of profits and losses related to a hedging instrument to hedge cash flow-43-26%Effective portion of profits and losses related to a hedging instrument to hedge cash flow-43-26%Constructive income net ax ifering to the other comprehen	Other operating revenue	39	191	-79%
Consumption of materials and energy, including:     675     697     -3%       Field consumption     162     189     -14%       Consumption of electricity, gas and water     1.573     1.501     5%       External services, including:     665     675     2%       Line access services from infrastructure managers     665     675     2%       Taxes and charges     36     39     -6%       Employee benefits     1.442     1.485     -3%       Cost of goods and materials sold     22     26     -14%       Other operating expenses     1.8     48     144%       Operating expenses     4.543     4.498     1%       EBITDA     490     705     -31%       Profit on operating activities     -132     56     -33%       Financial income     39     15     164%       Financial wores     -151     11     -153%       Income tax     -17     20     -22%       Result on the sale of shares in entities measured by the equity method     -161     -111	Total operating revenue	4,411	4,554	-3%
Fuel consumption     162     189     -14%       Consumption of electricity, gas and water     411     416     -1%       External services, including:     1,573     1,501     5%       Line access services from infrastructure managers     665     675     -2%       Taxes and charges     36     39     -6%       Employee benefits     1,442     1,485     -3%       Other expenses by kind     22     26     -14%       Other operating expenses     4118     48     144%       Operating expenses     4,543     4,498     11%       EBITDA     490     705     -31%       Profit on operating activities     -33     4     -22%       Financial expenses     61     66     -8%       Share in the profit of entities measured by the equity method     -     2     -100%       Net profit     -134     30     -545%       Net profit (loss) attributable:     -     -     -     -       to shareholders of the prent company     -134     30     -545% </td <td>Depreciation and amortization and impairment losses</td> <td>622</td> <td>649</td> <td>-4%</td>	Depreciation and amortization and impairment losses	622	649	-4%
Consumption of electricity, gas and water     411     416     -1%       External services, including:     1,573     1,501     5%       Line access services from infrastructure managers     665     675     -2%       Taxes and charges     36     39     -6%       Employee benefits     1,442     1,485     -3%       Other expenses by kind     55     54     3%       Other operating expenses     4,184     4,448     4,44%       Other operating expenses     4,184     4,449     1%       Cost of goods and materials sold     22     26     -14%       Other operating expenses     4,184     4,449     1%       EBITDA     4,909     705     -31%       Profit on operating activities     -132     56     -336%       Financial expenses     61     66     -8%       Share in the profit of entities measured by the equity method     -1     -2     -100%       Result on the sale of shares in entities measured by the equity method     -131     -155%     11     -155%     10     -246% </td <td>Consumption of materials and energy, including:</td> <td>675</td> <td>697</td> <td>-3%</td>	Consumption of materials and energy, including:	675	697	-3%
External services, including.     1,573     1,501     5%       Line access services from infrastructure managers     665     675     -2%       Line access services from infrastructure managers     665     675     -2%       Employee benefits     36     39     -6%       Cher expenses by kind     55     54     3%       Cost of goods and materials sold     22     26     -14%       Other expenses     118     48     144%       Operating expenses     118     48     144%       EBITDA     490     705     -31%       Profit on operating activities     132     56     -338%       Financial expenses     61     66     -8%       Share in the profit of entities measured by the equity method     -     2     -100%       Profit before tax     -117     -20     -12%       Net profit     1434     30     -542%       Non-controlling interests     -134     30     -542%       Non-controlling interests     -134     30     -542% <td< td=""><td>Fuel consumption</td><td></td><td>189</td><td>-14%</td></td<>	Fuel consumption		189	-14%
Line access services from infrastructure managers     665     675     -2%       Taxes and charges     36     39     -6%       Employee benefits     1.442     1.485     -3%       Other expenses by kind     55     54     -3%       Other operating expenses     118     48     144%       Other operating expenses     118     48     144%       Operating expenses     4.543     4.498     1%       EBITDA     4.900     705     -31%       Profit on operating activities     -132     56     -36%       Financial income     39     15     164%       Financial expenses     -132     56     -33%       Financial expenses     -132     56     -33%       Financial expenses     -132     56     -33%       Financial income     3     4     -22%       Result on the sale of shares in entities measured by the equity method     -     2     -100%       Income tax     -17     -20     -12%     -10%       Net profit				
Taxes and charges     36     39     -6%       Employee benefits     1,442     1,485     -3%       Other expenses by kind     55     54     3%       Cost of goods and materials sold     22     26     -14%       Operating expenses     118     48     144%       Operating expenses     4,543     4,498     1%       EBITDA     4900     705     -31%       Profit on operating activities     -132     56     -336%       Financial income     -39     115     164%       Share in the profit of entities measured by the equity method     3     4     -22       Result on the sale of shares in entities measured by the equity method     3     4     -22%       Nor controlling interests     -151     11     -1535%     135%       Income tax     -177     -20     -12%     -10%       Not profit (loss) attributable:     -134     30     -542%       Viber comprehensive income     -134     -30     -542%       Other comprehensive income subject to reclassification in the financial		,	,	
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Other comprehensive income subject to reclassification in the financial result:2534-26%Effective portion of profits and losses related to a hedging instrument to hedge cash flow-43-216%Income tax referring to the other comprehensive income line item1-1-216%Exchange differences resulting from conversion of financial statements of foreign operations2832-10%Other comprehensive income not subject to reclassification in the financial result:1743-60%Actuarial gains / (losses) on retirement and disability severance payments and other benefits after the term of employment2153-60%Income tax referring to the other comprehensive income line item-4-10-60%		-	0	-
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Other comprehensive income not subject to reclassification in the financial result:1743-60%Actuarial gains / (losses) on retirement and disability severance payments and other benefits after the term of employment2153-60%Income tax referring to the other comprehensive income line item-4-10-60%	Income tax referring to the other comprehensive income line item	1	-1	-216%
Actuarial gains / (losses) on retirement and disability severance payments and other benefits after the term of employment2153-60%Income tax referring to the other comprehensive income line item-4-10-60%	Exchange differences resulting from conversion of financial statements of foreign operations	28	32	-10%
Income tax referring to the other comprehensive income line item -4 -10 -60%	Other comprehensive income not subject to reclassification in the financial result:	17	43	-60%
		21	53	
TOTAL COMPREHENSIVE INCOME -91 107 -185%	Income tax referring to the other comprehensive income line item		-10	-60%
	TOTAL COMPREHENSIVE INCOME	-91	107	-185%

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# **Consolidated Statement** of Financial Position

		As at 31
ASSETS [PLN million]	As at 31	December
	December 2016	2015*
Property, plant and equipment	4,701	4,720
Intangible assets	56	66
Goodwill	-	-
Investment property	1	1
Investments accounted for under the equity method	41	40
Other long-term receivables	2	5
Other long-term financial assets	9	10
Other long-term non-financial assets	26	33
Deferred tax assets	108	105
Total non-current assets	4,943	4,980
Inventories	121	129
Trade and other receivables	640	654
Income tax receivables	3	3
Other short-term financial assets	1	4
Other short-term non-financial assets	27	13
Cash and cash equivalents	756	276
Non-current assets held for sale	-	44
Total current assets	1,548	1,123
Total assets	6,491	6,102

# Consolidated Statement of Financial Position



EQUITY AND LIABILITIES [PLN million]	As at 31 December 2016	As at 31 December 2015*
Share capital	2,239	2,239
Supplementary capital	619	619
Other items of equity	11	-3
Exchange differences resulting from conversion of financial statements of foreign operations	60	32
Retained earnings	313	446
Equity attributable to the owners of the parent company	3,243	3,334
Equity attributable to non-controlling interest	-	-
Equity	3,243	3,334
Long-term bank and non-bank loans	1,274	461
Long-term finance lease liabilities and leases with purchase option	141	194
Long-term trade and other payables	2	26
Long-term provisions for employee benefits	526	604
Other long-term provisions	26	29
Other long-term financial liabilities	1	155
Deferred tax provision	107	118
Non-current liabilities	2,076	1,586
Short-term bank and non-bank loans	198	254
Short-term finance lease liabilities and leases with purchase option	60	65
Short-term trade and other payables	670	740
Short-term provisions for employee benefits	99	100
Other short-term provisions	25	18
Other short-term financial liabilities	119	2
Current tax liabilities	1	3
Current liabilities	1,172	1,182
Total liabilities	3,248	2,769
Total liabilities and equity	6,491	6,102

# Consolidated Cash Flow Statement



Cash flow from operating activities [PLN million]	2016	2015
Gross result For the financial year	-151	11
Adjustments:		
Amortization and depreciation of non-current assets	596	468
Impairment of non-current assets	25	181
(Profit) / loss on the sale/liquidation of property, plant and equipment and intangible assets	-2	1
(Profit) / loss on investing activities	-1	3
Foreign exchange (gains) / losses	1	-3
(Profits) / losses on interest, dividends	32	24
Share in the (profit) / loss of entities measured by the equity method	-3	-4
Result on the sale of entities measured by the equity method	-	-2
Profit on the bargain acquisition of AWT	-	-138
Other adjustments	24	59
Change in working capital:		
(Increase) / decrease in trade and other receivables	14	28
(Increase) / decrease in inventories	10	21
(Increase) / decrease in other assets	-10	18
Increase / (decrease) in trade and other payables	-37	65
Increase / (decrease) in other liabilities	-37	7
Increase / (decrease) in provisions	-75	-342
Cash on operating activities	387	398
(Paid) / received interest	-1	0
(Paid) / received income tax	-7	-10
Net cash on operating activities	380	388

# **Consolidated Cash Flow Statement**



Cash flow from investing activities [PLN million]	2016	2015
Expenditures to acquire property, plant and equipment and intangible assets	-588	-509
Proceeds from the sale of property, plant and equipment and intangible assets	14	8
Expenditures to acquire entities measured by the equity method	-	-2
Proceeds on the sale of entities measured by the equity method	-	2
Expenditures to acquire other financial assets	0	0
Acquisition of a subsidiary, after deduction of acquired cash	-	-326
Proceeds on the sale of other financial assets	1	-
Proceeds from interest received	1	7
Proceeds from dividends received	3	2
Expenditures on extended loans	0	-
Repayment of loans granted	-	0
Proceeds / (expenditures) on bank term deposits longer than 3 months	1	299
Other proceeds / (expenditures) from investing activities	-	3
Net cash (used) / from investing activities	-569	-515
Expenditures on financial leases	-67	-143
Interest paid on leases	-9	-9
Proceeds from drawn down loans/ credit facilities	1,005	425
Repayment of loans/ credit facilities	-258	-137
Interest paid on loans / credit facilities	-17	-15
Subsidies received	14	7
Dividends paid to the shareholders of the parent company	-	-110
Transactions with non-controlling shareholders	-	-40
Other proceeds / (expenditures) concerning financing activities	-4	-6
Net cash (used) / generated in connection with financing activities	664	-29
Net increase / (decrease) in cash and cash equivalents	475	-157
Cash and cash equivalents at the beginning of the reporting period	276	429
Impact exerted by FX rate movements on the cash balance in foreign currencies	4	4
Cash and cash equivalents at the end of the reporting period	756	276

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